

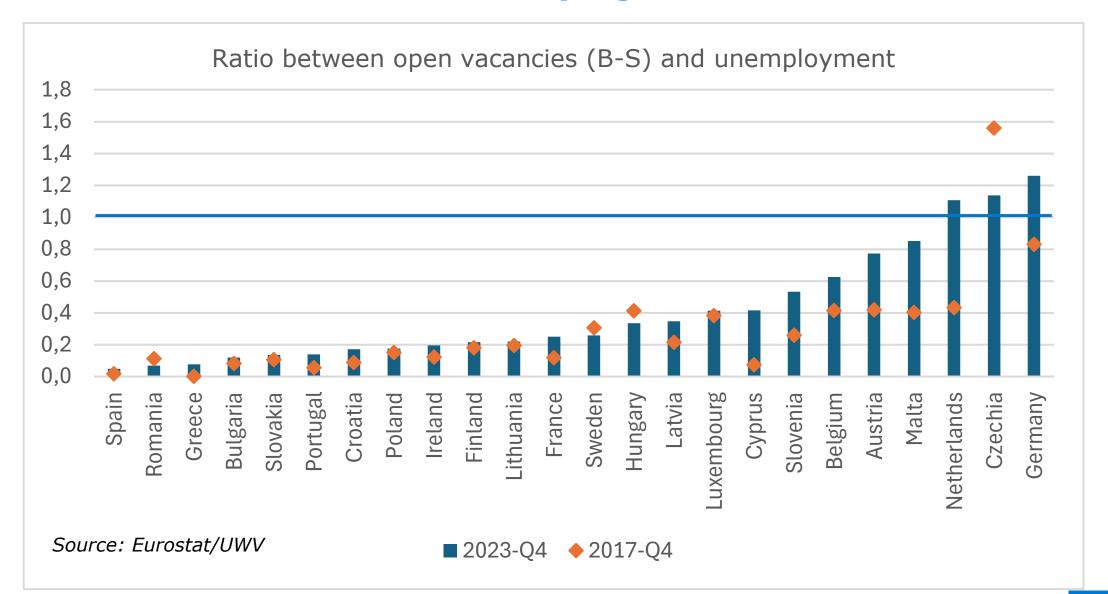
Today's programme

- Brief introduction into the Dutch labour market situation (15 mins)
- Example of 34 solutions in practice (10 mins)
- Time for you to take over! (20 mins)
- Plenary discussion & concluding remarks (15 mins)





Dutch labour market extremely tight







Without sufficient labour, the engine runs dry

- More or less all industries in NL face labour shortages to some degree
- A growing number of employers struggle to attract staff
- In addition, retaining staff becomes a far bigger challenge than before
- Businesses, the economy as a whole and even broader society begin to suffer severely



Tackling staff shortages by taking a practical perspective

- UWV noticed an increasing need for a practical perspective for action
- "How do others do it?"
- A selection of 34 practical solutions, categorised in 3 main strategies:
 - 1. tap new talent
 - 2. organise work differently
 - 3. inspire loyalty and commitment
- Not every solution applies to every organisation, employers can pick and try out what they think might work for them



34 solutions for employers



Tap new talent











Recruitment in other regions

Recruitment abroad

Recruit older employees (55+)

<u>Deploy pensioners</u>

Deploy persons with an occupational impairment

Deploy asylum permit holders

Talent within the own organisation

Train new staff internally



Organise work differently



→ <u>Combine jobs and tasks</u>

Allow for working more hours

Be open to part-time agreements

Job sharing

Apprentice-journeyman-master structure

Cooperation with respect to staff

Deploy technology

Tackle administrative burden



commitment









Ease the workload

Solid employment conditions

Facilitate staff

Support in case of financial trouble

Encourage learning and development

Pay attention to atmosphere and culture

+Solid onboarding

Employer branding



Some characteristics of the Dutch labour market







- Mismatch due to gap between professional profiles sought after/on offer
- Open Hiring
- Look at skills

- Job carving/creation
- Apprentice/master structure
- Encourage learning and development

High degree of parttime work

- Be open to parttime
- Job sharing

Attention to work hours and schedules



Recruitment via Open Hiring®

- Originated from Greyston Bakery in Yonkers, New York
- With Open Hiring, there are vacancies but no selection process
- Currently deployed by over 150 companies in NL
- Most prevalent in hospitality, logistics and construction



How can UWV's 34 solutions be applied to your country?

Form groups of 4-5 people

- 1. Highlight a specific labour market issue in your country
- 2. Discuss which of the aforementioned 34 solutions are already applied to tackle this issue
- 3. Are there any solutions in use in your country that are not yet part of UWV's selection? Please share them!



